

NOTICE OF MEETING

Meeting	Executive Member for Policy and Resources Decision Day
Date and Time	Tuesday, 19th January, 2021 at 2.00 pm
Place	Virtual MS Teams Meeting
Enquiries to	members.services@hants.gov.uk

John Coughlan CBE
Chief Executive
The Castle, Winchester SO23 8UJ

FILMING AND BROADCAST NOTIFICATION

This meeting is being held remotely and will be recorded and broadcast live via the County Council's website.

AGENDA

DEPUTATIONS

To receive any deputations notified under Standing Order 12.

KEY DECISIONS (NON-EXEMPT/NON-CONFIDENTIAL)

None

NON KEY DECISIONS (NON-EXEMPT/NON-CONFIDENTIAL)

1. 2021/22 REVENUE BUDGET REPORT FOR CORPORATE SERVICES
(Pages 5 - 18)

To consider a report of Chief Officers setting out proposals for the 2021/22 revenue budget for Corporate Services, in accordance with the Council's Medium Term Financial Strategy.

2. INVESTING IN HAMPSHIRE FUND BIDS (Pages 19 - 36)

To consider a report of the Director of Economy, Transport and Environment seeking approval for the award of grants from the Investing in Hampshire Fund.

3. INVESTING IN HAMPSHIRE (Pages 37 - 42)

To consider a report of the Director of Culture, Communities and Business Services and Director of Economy, Transport and Environment setting out a bid from the Invest in Hampshire Fund Bid for Andover Trees United.

4. GRANTS TO VOLUNTARY ORGANISATIONS AND OTHER BODIES (Pages 43 - 48)

To consider a report of the Director of Transformation and Governance – Corporate Services regarding a request receive from Hampshire and the Islands Historic Churches Trust.

5. HAMPSHIRE COUNTY COUNCIL INVOLVEMENT IN THE ELM CONVENOR PARTNERSHIP TEST AND TRIAL (Pages 49 - 54)

To consider a report of the Director of Culture, Communities and Business Services regarding a County Council appointment to the Environmental Land Management (ELM Convenor Partnership Test and Trial.

Exclusion of the Press and Public

RECOMMENDATION:

That the public be excluded from the meeting during the following items of business, as it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the public were present during these items there would be disclosure to them of exempt information within Paragraphs 3 and 7 of Part 1 of Schedule 12A to the Local Government Act 1972, and further that in all the circumstances of the case, the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons set out in the reports.

KEY DECISIONS (EXEMPT/CONFIDENTIAL)

6. STRATEGIC LAND UPDATE (Pages 55 - 104)

To consider an exempt report of the Director of Culture, Communities and Business Services giving an update on several sites in the County Council's Strategic Land programme.

7. PROCESSING CUSTOMER PAYMENTS (Pages 105 - 112)

To consider an exempt report of the Director of Corporate Resources regarding processing customer payments.

NON KEY DECISIONS (EXEMPT/CONFIDENTIAL)

8. CROSS BORDER PROSECUTION - DELEGATED AUTHORITY (Pages 113 - 120)

To consider an exempt report of the Director of Transportation and Governance - Corporate Services seeking approval to delegated authority for a cross border prosecution.

ABOUT THIS AGENDA:

On request, this agenda can be provided in alternative versions (such as large print, Braille or audio) and in alternative languages.

ABOUT THIS MEETING:

The press and public are welcome to observe the public sessions of the meeting via the webcast.

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HAMPSHIRE COUNTY COUNCIL

Decision Report

Decision Maker:	Executive Member for Policy and Resources
Date:	19 January 2021
Title:	2021/22 Revenue Budget Report for Corporate Services
Report From:	Chief Executive, Deputy Chief Executive and Director of Corporate Resources, Assistant Chief Executive and Director of Transformation and Governance

Contact name: Rob Carr

Tel: Tel: 0370 779 2647 **Email:** Rob.carr@hants.gov.uk

Section A: Purpose of this Report

1. The purpose of this report is to set out proposals for the 2021/22 budget for Corporate Services in accordance with the Council's Medium Term Financial Strategy (MTFS) approved by the County Council in November 2019 and updated subsequently in July 2020 to reflect the financial impact of the Covid-19 crisis and the County Council's response.

Section B: Recommendations

2. To approve for submission to the Leader and the Cabinet:
3. The revised revenue budget for 2020/21 as set out in Appendix 1.
4. The proposed revenue budget for 2021/22 as set out in Appendix 1

Section C: Executive Summary

5. The Medium Term Financial Strategy (MTFS) update presented to Cabinet and County Council in July 2020 sought to assess the medium term impact of Covid-19 on the financial sustainability of the County Council. It explained that we were treating the medium term impact of Covid-19 as a one off problem that we aimed to address through a financial response package of Council resources and further government support and concluded that further government funding of £52.4m was required to ensure that the Council was financially sustainable in the medium term.
6. An update was presented to Cabinet in November and County Council in December which reaffirmed that a minimum level of government support of at

least £50m was still required to help balance the deficit after the application of the financial response package.

7. The aim of the approach to Covid-19 was to place the County Council in the same financial position it would have otherwise been in if Covid-19 had not happened in order to ensure that the tried and tested financial strategy which the County Council operates could be protected and retained.
8. This strategy works on the basis of a two year cycle of delivering departmental savings targets to close the anticipated budget gap. This provides the time and capacity to properly deliver major savings programmes every two years, with deficits in the intervening years being met from the Budget Bridging Reserve (BBR) and with any early delivery of resources retained by departments to use for cost of change purposes or to cash flow delivery and offset service pressures. The model has served the authority well.
9. In line with this strategy, the Transformation to 2021 (Tt2021) Programme has been in place for some time to develop the £80m of savings required to balance the budget for 2021/22. Detailed savings proposals for each department were approved by the County Council in November 2019, in order to allow more time for delivery of the savings; including the requirement to undertake a second stage of service specific consultations where necessary.
10. Since the transformation programme is already in place to deliver approved departmental savings, there are no new savings proposals to be considered as part of the 2021/22 budget setting process. The anticipated delay to delivery of some aspects of the transformation programmes has been factored into our financial planning and sufficient one-off funding exists both corporately and within departments to meet any potential gap over the period.
11. The report also provides an update on the business as usual financial position for the current year and the outturn forecast for the Department for 2020/21, excluding the financial impact of Covid-19, is a budget under spend of £3.08m.
12. The proposed budget for 2021/22 analysed by service is shown in Appendix 1.
13. This report seeks approval for submission to the Leader and Cabinet of the revised budget for 2020/21 and detailed service budgets for 2021/22 for Corporate Services. The report has been prepared in consultation with the Executive Member and will be reviewed by the Policy and Resources Select Committee. It will be reported to the Leader and Cabinet on 9 February 2021 to make final recommendations to County Council on 25 February 2021.

Section D: Contextual Information

14. The Medium Term Financial Strategy (MTFS) update presented to Cabinet and County Council in July explained that we were treating the medium term impact of Covid-19 as a one off problem that we aimed to address through a financial response package of Council resources and further government support.

15. The report concluded that further government funding of £52.4m was required to ensure that the Council was financially sustainable in the medium term and an update, presented to Cabinet in November and County Council in December, reaffirmed that a minimum level of government support of at least £50m was still required to help balance the deficit after the application of the financial response package.
16. The aim of the approach to Covid-19 was to place the County Council in the same financial position it would have otherwise been in if Covid-19 had not happened in order to ensure that it still had sufficient fire power in its reserves to address the business as usual deficits of at least £40m per annum predicted after the current Transformation to 2021 (Tt2021) Programme has been implemented and in line with the strategy being adopted to manage the financial impact of Covid-19 as a separate one off issue.
17. The current financial strategy which the County Council operates, works on the basis of a two year cycle of delivering change to release resources and close the anticipated budget gap. This provides the time and capacity to properly deliver major transformation programmes every two years, with deficits in the intervening years being met from the Budget Bridging Reserve (BBR) and with any early delivery of resources retained by departments to use for cost of change purposes or to cash flow delivery and offset service pressures. The model has served the authority well.
18. The County Council's action in tackling its forecast budget deficit and providing funding in anticipation of further reductions, placed it in a very strong position to produce a 'steady state' budget for 2020/21, giving itself the time and capacity to develop and implement the Tt2021 Programme to deliver the next phase of savings totalling £80m. This also avoids the worst effects of sudden and unplanned decisions on service delivery and the most vulnerable members of the community.
19. Consequently, the majority of the decisions in respect of major changes to the budget were taken early however, other factors will still affect the budget, such as council tax decisions and inflation.
20. Members will be aware that following previous delays in the Comprehensive Spending Review (CSR) it was hoped that a three year CSR would be announced in November 2020. Following increasing rates of Covid-19 throughout October and the uncertainty over the long term economic impacts of Covid-19 the Chancellor announced that only a single year Spending Review would be put in place.
21. The Spending Review announcement took place on 25 November 2020 and the key elements were as follows:
 - For salaries set by the Government (such as teachers and police) there will be a public sector pay freeze in 2021/22. The exceptions are for those earning less than £24,000 (who will receive a minimum £250 increase) and the NHS. The Government does not set pay for

most council staff, although it is likely to set grant levels at amounts which assume a pay freeze.

- Councils with social care responsibilities will be allowed to increase council tax by up to 5% in 2021/22 without holding a referendum. This consists of 2% for main council tax and 3% for the adult social care precept.
 - The business rates multiplier will be frozen in 2021/22 (with local authorities fully compensated for the lost income). Further Covid-19 business rates reliefs may be announced in the new year.
 - The Government expects to provide local authorities with over £3bn more to help with Covid-19 pressures in 2021/22. It comprises:
 - £1.55bn to help with expenditure pressures.
 - £670m additional funding for council tax support schemes (which reduce council tax bills for households on low incomes).
 - £762m (estimate) to compensate local authorities for 75% of council tax and business rates losses resulting from 2020/21.
 - Extending the Covid-19 sales, fees and charges reimbursement scheme for three months until the end of June 2021.
 - An additional £300m for adults' and children's social care (£1.2m for Hampshire) and continuation of the existing £1bn annual grant put into social care previously will be maintained, along with £2.1bn provided through the improved Better Care Fund (pooled with the NHS). Proposals for reforming adults' social care will be brought forward next year.
 - The New Homes Bonus scheme will continue for a further year, with no new legacy payments. Reforms to the New Homes Bonus will be consulted on shortly, with a view to implementing changes in 2022/23.
 - The Chancellor also announced how the Government would deliver the next stages of its infrastructure investment plans to drive the UK's recovery with £100bn of capital spending next year and a £4bn Levelling Up Fund.
22. The provisional Local Government Finance Settlement had not been announced at the time of writing this report but is anticipated during week commencing 14 December 2020. This will provide more clarity as to the impact of the Spending Review on Hampshire County Council and details will be provided in a separate briefing to members and within the Policy and Resources Select Committee Briefing presentation in January 2021.
23. The final grant settlement for 2021/22 is not due out until January / February 2021 and should there be any changes to the figures that are released in December 2020 these will be reflected in the final budget setting report to County Council.

24. Corporate Services has been developing its service plans and budgets for 2021/22 and future years in keeping with the County Council's priorities and the key issues, challenges and priorities for the Department are set out below

Section E: Departmental Challenges and Priorities

Corporate Resources

25. Corporate Resources includes the following services:
- Finance and Pensions;
 - Human Resources (HR) and Workforce Development (WFD);
 - Integrated Business Centre (IBC) - providing transactional services such as payroll, payments to suppliers, and resourcing services including General Enquiries – providing General Enquiry telephone, web and email contact services on behalf of the County Council, Departmental contact is now embedded in each department;
 - Information Technology;
 - Internal Audit.
26. The forecast outturn for 2020/21 for Corporate Resources confirms the successful delivery of its Tt2021 Programme and the achievement of on-going savings of £3.817m from April 2021. This puts the Department in a strong position for next financial year to deliver good quality services to other departments within the County Council and to the many partner organisations who receive services from the County Council's Corporate Resources Department. In addition, Corporate Resources teams will begin identifying opportunities for their savings programme for 2023 and continue to provide critical support to other departments during the delivery of their own transformation programmes. It will be important for the Department to manage this further pressure to service delivery.
27. The early focus and completion of its Tt2021 transformation programme has also enabled Corporate Resources to fully support the County Council and its partner organisations in their continuing responses to and recovery from the Covid-19 pandemic. IT and connectivity have never been more critical. Credit is due to IT colleagues who have been focussed on significantly speeding up the roll out of new technologies and IT hardware which are now supporting our new ways of working, particularly Teams and external calling. Without this move the organisation would not be in such a strong position, particularly regarding working from home.
28. Whilst our people are now getting used to 'new ways of working' and the broader situation in which we all find ourselves there continues to be a wider range of 'people' issues surfacing and requiring attention. As part of our recovery work, we have established a 'People and Organisational Health and Effectiveness' workstream which is led by the Assistant Director for HR and WFD. The overall aim of the workstream is to both understand the issues

being faced by our Departments, in order to ensure HR and WFD support is available as necessary and appropriate, and to identify common issues across the organisation to support organisational learning and the sharing of good practice.

29. In other areas of Corporate Resources, staff have adapted well and where appropriate, reviewed approaches and priorities to ensure continued delivery of services to the County Council, its partner organisations, suppliers and customers. Despite the ongoing impact for our staff it remains true that our staff are demonstrating the best of themselves in these difficult times.

Transformation and Governance

30. Transformation and Governance comprises:

- Legal Services
- Governance, including Emergency Planning, Corporate risk management and health and safety
- Strategic Procurement
- Transformation Practice

31. Significant progress has been made across all service areas towards the Tt2021 target of £630,000. The savings programme includes a range of measures including digital transformation, operating model changes and income generation. During 2020/21, the requirement to direct staff resource to support Covid-19 response and recovery has impacted the ability to fully develop the income streams planned within Law and Governance. Consequently, an extended timeline is needed for these and the interim financial pressure can be covered by drawing on the surplus income generated in previous years that was set aside.

32. Supporting the Covid-19 response and recovery activity within the County Council and also through the Local Resilience Forum (LRF) has been a significant focus for the Department. This has included:

- Rapid implementation and on-going support of the Gold Command emergency planning approach to manage the response and recovery activity.
- Timely and effective changes to governance arrangements and successful implementation of virtual committee meetings.
- Procurement support for the County Council and on behalf of the LRF particularly in obtaining prompt and sufficient supplies of personal protective equipment and onward supply to third party service providers and other agencies.

Customer Engagement Service

33. The Customer Engagement Service comprises Marketing and Advertising, Corporate Communications and Insight and Engagement (including public consultation and engagement, behaviour change research, corporate performance, and a range of strategic partnerships and policy agendas - such as the Armed Forces, the Voluntary Sector, community safety and equalities). These support services sit alongside the Chief Executive's and Leader's offices and together provide a range of core support functions to departments and Councillors, as well as several external public facing services.
34. The Department has achieved its Tt2021 savings target of £121,000 having adjusted the staffing structure and other reductions in non-pay expenditure. Attention is now turning to the savings programme for 2023.
35. Since the beginning of the coronavirus pandemic, the department's focus has been to prioritise effective communications and engagement which is targeted across external and internal audiences to ensure the delivery of proactive, planned, and consistent information. This is in support of the County Council's Local Outbreak Strategy, government guidance and shared priorities with partners - together seeking and securing the best outcomes for Hampshire residents in these on-going challenging times.

Other Corporate Budgets

36. The Corporate Services budget also includes provision for Members Support costs and a range of grants to the voluntary and community sectors. This includes Members' devolved budgets at £5,000 per Member. This is in line with the reduced value agreed in 2017/18 in line with the approved Transformation to 2017 (Tt2017) Programme savings. However, given the importance of the grants and the wider services that they support across many communities, it was subsequently agreed that they be retained at the £8,000 level until the end of 2020/21, to coincide with the May 2021 elections, by drawing from reserves.

Section F: 2020/21 Revenue Budget

37. Enhanced financial resilience reporting, which looks not only at the regular financial reporting but also at potential pressures in the system and the achievement of savings being delivered through transformation, has continued through periodic reports to the Corporate Management Team (CMT) and to Cabinet.
38. The anticipated business as usual outturn forecast for 2020/21 is a budget saving of £3.08m. The majority of this saving relates to early achievement of Tt2021 savings. This saving will be transferred to the Cost of Change Reserve at year end and may be used to fund investment required to secure future savings. This position does not include the in-year pressures relating to Covid-19 response and recovery. These continue to be monitored and are included in the financial update reports to Cabinet.

39. The budget for Corporate Services has been updated throughout the year and the revised budget is shown in Appendix 1. The revised budget shows an increase of £4.54m made up of:
- 2020/21 pay award + £2.03m.
 - Temporary increase to members' grants + £0.35m.
 - Approved reserve funding for the leadership management development programme + £0.32m.
 - Approved reserve funding for the Transformation Practice + £0.64m.
 - Corporate contribution to support HC3S trading units +£0.93m.
 - Corporate contribution to support Local Resilience Forum (LRF) + £0.92m.
 - Transfer to other departments to reflect the changed operating model for customer contact (formerly Hantsdirect) - £0.7m.
 - Other changes + £0.05m.

Section G: Revenue Savings Proposals

40. Savings targets for 2021/22 were approved as part of the MTF5 by the County Council in September 2018. Proposals to meet these targets have been developed through the Tt2021 Programme and were approved by Executive Members, Cabinet and County Council in October and November 2019.
41. For Corporate Services, the target was £4.568m. It is now anticipated that full year savings of £4.33m will be achieved in 2021/22 with the shortfall against the target being made up from the cost of change reserve until the full savings are achieved.
42. The shortfall relates to a delay in income generation for law and governance services. This results from the requirement to re-direct staff resource to support the Covid-19 response and recovery and has impacted the ability to fully develop the income streams planned. Revised plans expect the savings target to be met in full by 2022/23.
43. Rigorous monitoring of the delivery of the programme will continue during 2021/22, to ensure that the Department is able to stay within its cash limited budget as set out in this report.
44. This early action in developing and implementing the savings programme for 2021/22 means that the County Council is in a strong position for setting a balanced budget in 2021/22 and that no new savings proposals will be considered as part of the budget setting process for the next financial year.

Section I: Budget Summary 2021/22

45. The budget update report presented to Cabinet on 24 November 2020 included provisional cash limit guidelines for each department. The cash limit for Corporate Services in that report was £52.518m, a £1.7m decrease on the previous year. The decrease comprised:
- Tt2021 savings - £4.5m
 - Inflation + £3.9m
 - Transfers to other departments - £0.9m
 - Changes in specific grants - £0.2m
46. Appendix 1 sets out a summary of the proposed budgets for the service activities provided by Corporate Services for 2021/22 and shows that these are within the cash limit set out above.
47. In addition to these cash limited items there are further budgets which fall under the responsibility of Corporate Services, which are shown in the table below:

	2021/22	
	£'000	£'000
Cash Limited Expenditure	96,978	
Less Income (Other than Government Grants)	(44,460)	
Net Cash Limited Expenditure		52,518
Less Government Grants:		
• Local reform and community voice	(579)	
• Vulnerable Persons relocation scheme	(148)	
Total Government Grants		<u>(727)</u>
Total Net Expenditure		<u>51,791</u>

Section J: Conclusion

48. The proposed budget for 2021/22 for Corporate Services, including other non-departmental corporate budgets, as set out in this report, is in accordance with the cash limit guideline set by Cabinet. It incorporates the Tt2021 savings approved by the County Council in November 2019. The only other changes are of a technical nature to take account of inflation and minor budget transfers to reflect changes in responsibility of Directors and Executive Members. Similarly, the changes in the revised budget for 2020/21 reflect technical adjustments and approved draws from reserves.

REQUIRED CORPORATE AND LEGAL INFORMATION:

Links to the Strategic Plan

Hampshire maintains strong and sustainable economic growth and prosperity:	Yes / No
People in Hampshire live safe, healthy and independent lives:	Yes / No
People in Hampshire enjoy a rich and diverse environment:	Yes / No
People in Hampshire enjoy being part of strong, inclusive communities:	Yes / No

Other Significant Links

Links to previous Member decisions:	
<u>Title</u>	<u>Date</u>
Transformation to 2021 – Revenue Savings Proposals (Executive Member for Policy and Resources) https://democracy.hants.gov.uk/documents/s38408/2019-09-24%20RPT%20EMPR%20Budget%20Report%20Tt2021%20FINAL.pdf	24 September 2019
Medium Term Financial Strategy Update and Transformation to 2021 Savings Proposals http://democracy.hants.gov.uk/ieIssueDetails.aspx?Ild=22267&PlanId=0&Opt=3#A122852	Cabinet – 15 October 2019 / County Council – 7 November 2019
Medium Term Financial Strategy Update https://democracy.hants.gov.uk/ieListDocuments.aspx?CId=134&MId=6499&Ver=4	Cabinet – 14 July 2020 / County Council – 16 July 2020
Budget Setting and Provisional Cash Limits 2021/22 https://democracy.hants.gov.uk/documents/s60700/Nov%202020%20Financial%20Update%20Budget%20Setting%20-%20Cabinet%20FINAL.pdf	Cabinet – 24 November 2020 / County Council – 3 December 2020
Direct links to specific legislation or Government Directives	
<u>Title</u>	<u>Date</u>

Section 100 D - Local Government Act 1972 - background documents

The following documents discuss facts or matters on which this report, or an important part of it, is based and have been relied upon to a material extent in the preparation of this report. (NB: the list excludes published works and any documents which disclose exempt or confidential information as defined in the Act.)

<u>Document</u>	<u>Location</u>
None	

EQUALITIES IMPACT ASSESSMENT:

1. Equality Duty

The County Council has a duty under Section 149 of the Equality Act 2010 ('the Act') to have due regard in the exercise of its functions to the need to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited by or under the Act with regard to the protected characteristics as set out in section 4 of the Act (age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation);
- Advance equality of opportunity between persons who share a relevant protected characteristic within section 149(7) of the Act (age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex and sexual orientation) and those who do not share it;
- Foster good relations between persons who share a relevant protected characteristic within section 149(7) of the Act (see above) and persons who do not share it.

Due regard in this context involves having due regard in particular to:

- The need to remove or minimise disadvantages suffered by persons sharing a relevant protected characteristic that are connected to that characteristic;
- Take steps to meet the needs of persons sharing a relevant protected characteristic that are different from the needs of persons who do not share it;
- Encourage persons sharing a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

2. Equalities Impact Assessment:

The budget setting process for 2021/22 does not contain any proposals for major service changes which may have an equalities impact. Proposals for budget and service changes which are part of the Transformation to 2021 Programme were considered in detail as part of the approval process carried out in October and November 2019 and full details of the Equalities Impact Assessments relating to those changes can be found in Appendices 5 to 8 in the October Cabinet report linked below:

<http://democracy.hants.gov.uk/mgAi.aspx?ID=21194#mgDocuments>

Budget Summary 2020/21 and 2021/22 – Corporate Services

Service Activity	Original Budget 2020/21 £'000	Revised Budget 2020/21 £'000	Proposed Budget 2021/22 £'000
Corporate Resources			
Finance	3,694	4,021	3,958
HR and WFD	2,905	3,563	2,971
IT	24,316	25,235	24,255
Audit	713	780	761
IBC	6,044	5,544	5,276
Corporate Resources Transformation	1,157	1,490	893
Corporate Resources Other	(13)	(689)	(831)
Total Corporate Resources	38,816	39,944	37,283
Transformation and Governance			
Strategic Procurement	1,742	1,800	1,740
Legal Services	3,019	3,189	3,168
Transformation Practice	1,788	2,513	1,822
Governance	3,097	3,189	2,718
Total Transformation and Governance	9,646	10,691	9,448
Customer Engagement Service			
Communication, Marketing & Advertising	648	700	729
Insight & Engagement	746	781	612
Chief Executive's Office & Leadership Support	569	588	596
Total Customer Engagement Service	1,963	2,069	1,937
Total Corporate Services Departments	50,425	52,704	48,668

Service Activity	Original Budget 2020/21 £'000	Revised Budget 2020/21 £'000	Proposed Budget 2021/22 £'000
Corporate Non-Departmental Budgets (Direct) ¹			
Corporate & Democratic Representation	66	66	66
Grants to Voluntary Organisations	237	201	217
Grants & Contributions to Voluntary Bodies	765	765	776
Local Resilience Forum Support	0	922	0
Members Devolved Budgets	390	780	390
Other Miscellaneous	374	432	400
	1,832	3,166	1,849
Corporate Non-Departmental Budgets (Central) ¹			
Members Support Costs	1,621	1,621	1,674
Contribution to Trading Units	0	931	0
Audit Fee	128	128	150
Subscriptions to LGA etc	182	182	175
Other Miscellaneous	30	23	2
	1,961	2,885	2,001
Total Other Corporate Budgets	3,793	6,051	3,850
Total Corporate Services & Other Corporate budgets	54,218	58,755	52,518
Government Grants:			
Local reform and Community Voice	(569)	(579)	(579)
Vulnerable Persons Relocation Scheme	(378)	(378)	(148)
Total Government Grants	(947)	(957)	(727)
Net expenditure Corporate Services	53,271	57,798	51,791

¹ Original Budget restated to reflect changes in Executive Member portfolios

HAMPSHIRE COUNTY COUNCIL

Decision Report

Decision Maker:	Executive Member for Policy and Resources
Date:	19 January 2021
Title:	Investing in Hampshire Fund Bids
Report From:	Director of Economy, Transport and Environment

Contact name: David Fletcher

Tel: 01962 846125

Email: david.fletcher@hants.gov.uk

Purpose of this Report

1. The purpose of this report is to seek approval for the award of grants from the Investing in Hampshire Fund, to projects which will contribute to the economic recovery and growth in Hampshire.

Recommendations

2. To approve an award of £85,000 to the Jane Austen's House Museum in Chawton, to enable 'heritage at risk' elements (total costs £170,000) of the proposed capital development plan to proceed conditional on the Jane Austen's House Trust confirming that it will provide the balance of the funding required.
3. To approve an award of up to £61,000 to the University of Southampton Science Park, to enable the piloting of an enhanced Catalyst Tech Start Up Programme (total costs £165,000), conditional on both Enterprise M3 LEP and Test Valley Borough Council confirming their respective contributions, with the total amount awarded by the County Council limited to 50% of the cash funding requirement for the proposal.

Executive Summary

4. In 2019 the Leader agreed to broaden the criteria for the Investing in Hampshire Fund to incorporate 'projects that will support economic development and business growth within Hampshire'.
5. In the context of the County Council's efforts to support economic recovery in the context of the current Covid19 pandemic, both of these proposals will contribute to that objective.
6. This report considers 2 requests for funding under the Investing in Hampshire Fund:
 - a) A contribution of £85,000 to the Jane Austen's House Museum in Chawton, to enable 'heritage at risk' elements of the proposed capital development plan to proceed.

- b) A contribution of up to £61,000 to the University of Southampton Science Park, to enable a pilot of an enhanced Catalyst Tech Start Up Programme.

Reclaiming Jane Austen's House for the 21st Century (Appendix 2)

7. The cottage in Chawton that is now Jane Austen's House Museum (JAHM) is the most treasured Austen site in the world. It was her home for 8 years until her death in 1817 and is where she revised and wrote all her published novels. It is the only house where Jane lived that is open to the public. The Museum celebrated its 70th anniversary in 2019. It is now constituted as a charitable incorporated organisation with a governing body of 8 trustees.
8. JAHM receives no regular funding from public bodies and is entirely dependent on revenue generated from visitors (admission charges and retail sales) to meet its running costs. Turnover is in the region of £500,000 pa. As a rule of thumb JAHM breaks even at around 40,000 visitors a year. In exceptionally good years up to 57,000 visitors have been attracted. Tourism South East has estimated that the Jane Austen "brand" attracted £21m in secondary spend in Hampshire during 2017.
9. In 2018, with some support from the National Lottery Heritage Fund (NLHF), JAHM developed a new business plan to achieve a sustained 40% increase in visitors, major improvements in the visitor experience and much enhanced education and outreach programmes.
10. This plan is dependent on significant capital investment in the Museum's buildings (including essential remedial work on the fabric of the Grade 1 listed house and outbuildings), reinterpretation of the collections and improved visitor facilities and core infrastructure. JAHM have been working towards a bid to the NLHF for a capital development grant for this major project, expected to cost in the region of £3.3m. However, whilst engagement with the NLHF team has been very positive and encouraging, due to the unprecedented circumstances NLHF has now suspended all of its major programmes and is concentrating its resources on assisting heritage organisations through the current emergency (with no indication of when any such programmes will resume). NLHF has advised JAHM move its proposed capital project forward in whatever way it can until the position becomes clearer. The revised approach now treats the capital development plan as a series of smaller scale, linked projects.
11. The most immediate and urgent need is to ensure the survival of the Museum in the short term. This is being achieved through various strands including:
 - a) A grant of £123,000 from the NLHF's Emergency Fund – this is supporting some of the Museum's essential running costs over the next 4 months, and will cover elements of a capital development programme including a new online ticketing and sales system, an "augmented reality" web platform to enhance the visitor experience online and on site, and a new online education offer.
 - b) A public Survival Appeal which has raised over £100,000 - this will be used to support running costs over the coming 2020/21 winter.
12. The next priority is to tackle the urgent "heritage at risk" elements of the capital development plan. This would involve stripping and re-hanging the existing

roofing tiles on the house, replacing leaking windows and stabilising the structures of other heritage buildings on the site. The cost of this work is estimated to be in the region of £170,000.

13. A 'Save Jane's Roof' campaign has been recently launched to attempt to raise funds towards the urgent roof repairs and other critical capital works to the buildings.
14. JAHM are seeking a £85,000 grant from the Investing in Hampshire Fund towards the £170,000 urgent 'heritage at risk elements' (see above). JAHM would contribute the remaining funds, from both the existing roof appeal and through funding secured from other trusts and foundations. The overall planned capital programme is, as stated above, circa £3.3M.
15. It should be noted that an approach was made to East Hampshire District Council to determine whether they are in a position to make a contribution to the cost of these urgent repair works. It has been suggested that whilst there is no current support available, the District Council would encourage an application to their Supporting Community Fund when the bidding round opens again in 2021.
16. JAHM is a unique cultural asset located in Hampshire that generates international interest and visits. It is one of the nation's most important literary heritage sites and celebrates the life and works of Hampshire's most famous daughter. Jane Austen's novels were inspired by her life in Hampshire and this investment will enable more residents of all ages to understand and appreciate this author's significance.
17. The increased capacity and improved experience at JAHM will potentially attract more domestic and international visitors and their associated spend, which will help grow the £3bn Hampshire visitor economy and support 10% of the county's total employment.
18. The investment would align with the Hampshire 2050 Commission of Inquiry, Economy theme – "to enable Hampshire to maintain its position as an attractive place where people want to visit, live, work and take advantage of the leisure and cultural offer".
19. JAHM is also a key partner for the HCC Visit Hampshire tourism service. Improved facilities and visitor experience will enable Visit Hampshire, in conjunction with the national tourist boards, to build on existing DCMS funded Discover England Fund activity to promote and attract more domestic and international visitors.

Enhanced Catalyst Programme Pilot - Supporting Tech Start-Ups in Hampshire (Appendix 3)

20. This proposal would enable a pilot of an enhanced programme to support technology start-ups in Hampshire, the programme being anchored in the University of Southampton Science Park at Chilworth, a key economic asset for the sub-region.
21. The existing programme leverages the expertise within the Science Park community through high level one to one mentoring and commercially focused weekly peer group workshops with world class business leaders. The

programme is targeted in key sectors including aerospace, marine and digital, all key sectors for Hampshire.

22. The Catalyst programme is delivered in partnership with SETsquared, which is a unique enterprise partnership and a dynamic collaboration between the five leading research-led UK universities of Bath, Bristol, Exeter, Southampton and Surrey. Ranked as the Global No. 1 Business Incubator, they provide a wide range of highly acclaimed support programmes to help turn ideas into thriving businesses:
23. Catalyst is a 6-month programme run on an annual / biannual basis. Entry to the programme is on a competitive basis, based on the strength of the business case put forward in the application and a pitch to a panel of judges.
24. Over the 8 years of the Catalyst programme, it has to date has supported 57 start-up companies and leveraged over £20M of grants and investments for the companies concerned.
25. The Catalyst Programme has seen numerous companies set up and flourish under the scheme, and they tend to start-up in incubator space at the Science Park and move on to larger offices in Hampshire.
26. The overall project cost is £165,000, with in-kind match of £43,000 from Southampton Science Park, and contributions from Enterprise M3 LEP (£20,000) and Test Valley Borough Council (£20,000). The County Council is able to consider supporting up to 50% of the cash funding requirement of the proposal up to the maximum figure of £61,000 (based on 50% of the cash costs).
27. This programme targets start-ups in the higher end of the economy, those which are knowledge-based and innovative. These types of company do not employ the numbers in other sectors such as tourism or retail. However, these are the businesses which have helped make the EM3 one of the highest performing LEP areas for exports, and it is high value, innovation-driven companies and their associated jobs and supply chains, which will provide a sustained recovery and growth in the region post COVID 19.
28. The proposal is focused on the distribution of targeted grant funding to technology businesses with the potential to grow significantly and create new, high quality, knowledge intensive jobs in Hampshire (estimated at 20 new jobs per cohort of companies supported).
29. The Catalyst Programme aligns with the Hampshire 2050 Commission of Inquiry, Economy theme:
 - a) Capitalise on Hampshire's university capacity to maximise local benefits from spin outs, start-ups, and emerging technologies
 - b) Retain more graduates living and working in Hampshire
 - c) Encourage the development of an effective innovation ecosystem in Hampshire.
30. The programme supports the University Science Park, which is a crucial economic asset for Hampshire and home to circa 100 technology orientated businesses, including many scale-ups in high innovation sectors.

31. The synergy between potential public sector funding channels and the pre-existing Catalyst business support model creates the opportunity to provide a step-change in the growth and success of tech start-ups in the region.
32. When completed, a full evaluation of the performance of this pilot programme would be undertaken, and if successful, a business case can be developed to attract longer term funding from the LEP, Innovate UK or other sources.
33. The technology sector has been leading investment activity since the COVID 19 pandemic began, with the highest levels of investment going to start-ups operating in life sciences, artificial intelligence, digital security and green tech, and by supporting this programme we can improve strategic profiling, building strong and internationally recognised companies. Supporting this programme would sit well amongst any wider economic recovery plans for Hampshire.

Financial Arrangements

34. An award to the Jane Austen House Museum would be conditional on the written commitment of the Trust to provide the balance of funding required.
35. An award to the University of Southampton Science Park would be conditional on the Enterprise M3 LEP and Test Valley Borough Council confirming their respective contributions, with the total amount awarded by the County Council limited to 50% of the cash funding requirement for the proposal.
36. Any awards approved under the Investing in Hampshire Fund are only paid out after evidence has been provided to the Director of Corporate Resources of appropriate expenditure on the relevant project.

Legal Implications

37. Subject to certain restrictions, the County Council has the power under Section 1 of the Localism Act 2011 to do anything that individuals generally may do including the power to give grants.

Grants Criteria

38. A copy of the criteria used for considering grants from the Investing in Hampshire fund is attached as Appendix 1 to this report.

REQUIRED CORPORATE AND LEGAL INFORMATION:

Links to the Strategic Plan

Hampshire maintains strong and sustainable economic growth and prosperity:	yes
People in Hampshire live safe, healthy and independent lives:	yes
People in Hampshire enjoy a rich and diverse environment:	yes
People in Hampshire enjoy being part of strong, inclusive communities:	yes

Other Significant Links

Links to previous Member decisions:	
<u>Title</u> Not applicable	<u>Date</u>
Direct links to specific legislation or Government Directives	
<u>Title</u> Not applicable	<u>Date</u>

Section 100 D - Local Government Act 1972 - background documents	
<p>The following documents discuss facts or matters on which this report, or an important part of it, is based and have been relied upon to a material extent in the preparation of this report. (NB: the list excludes published works and any documents which disclose exempt or confidential information as defined in the Act.)</p>	
<u>Document</u>	<u>Location</u>
None	

EQUALITIES IMPACT ASSESSMENT:

1. Equality Duty

The County Council has a duty under Section 149 of the Equality Act 2010 ('the Act') to have due regard in the exercise of its functions to the need to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited by or under the Act with regard to the protected characteristics as set out in section 4 of the Act (age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation);
- Advance equality of opportunity between persons who share a relevant protected characteristic within section 149(7) of the Act (age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex and sexual orientation) and those who do not share it;
- Foster good relations between persons who share a relevant protected characteristic within section 149(7) of the Act (see above) and persons who do not share it.

Due regard in this context involves having due regard in particular to:

- The need to remove or minimise disadvantages suffered by persons sharing a relevant characteristic connected to that characteristic;
- Take steps to meet the needs of persons sharing a relevant protected characteristic different from the needs of persons who do not share it;
- Encourage persons sharing a relevant protected characteristic to participate in public life or in any other activity which participation by such persons is disproportionately low.

2. Equalities Impact Assessment:

The proposals covered by this decision report are deemed not to have any impact in relation to equalities. However, these projects if supported will all have a positive impact on the economic prosperity of Hampshire and its local communities, through increased employment opportunities, and therefore have been deemed to have a positive impact in relation to the County Council's poverty related policies.

FUNDING CRITERIA FOR INVESTING IN HAMPSHIRE

The following criteria should be taken into account when considering a request for funding.

1. Assistance will be considered only in response to direct applications from properly constituted organisations seeking assistance for one-off funding only. The application must show that the organisation is properly and legally organised and has its own bank account. Funding would only be awarded if the proposal was to support activity within agreed County Council priorities.
2. Applications will be considered for the items listed below, where these are within agreed priorities and generally only where other substantial funding exists:
 - Specific capital projects for the improvement or maintenance of significant assets or facilities within Hampshire
 - Projects that will support economic development and business growth within Hampshire.
3. Other applications will be considered at the absolute discretion of the Leader where he considers that the award will make a contribution for the wider benefit of Hampshire and its residents.
4. The wider economic and other benefits to the residents of Hampshire should be considered together with any complementary benefits for Hampshire County Council.
5. Awards will not usually be made in respect of applications from the following:-
 - Government Institutions
 - Schools
 - Overseas and out of County organisations which have no direct Hampshire involvement
 - Bodies requesting funds for onward distribution to other charities e.g. mayoral appeals, carnivals, fetes, or for their own fundraising events.
6. Apart from exceptional circumstances, the requesting body would be expected to provide their own funding towards the project.
7. As a general rule, grants in excess of £250,000 will not be awarded unless significant benefits and funding are available. In exceptional cases, where the benefits are significant and directly relate to services and functions

close to the County Council's key objectives, then an award greater than the level above would be considered.

8. Given the longer-term nature of capital projects, requests can be considered well in advance, but funding will only be released once evidence of capital expenditure has been provided to the County Council or other arrangements made, consistent with the agreement of the Director of Corporate Resources.

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Investing in Hampshire – Jane Austen’s House Museum

Applicant	Jane Austen’s House Museum Charity Number 1156458
Name / Location of Project	Jane Austen’s House, Chawton, Hampshire GU34 1SD
Summary of Project / Bid	<p>The cottage in Chawton that is now Jane Austen’s House Museum is the most treasured Austen site in the world. It was her home for 8 years until her death in 1817 and is where she revised and wrote all her published novels. It is the only house where Jane lived that is open to the public. The Museum celebrated its 70th anniversary in 2019. It is now constituted as a charitable incorporated organisation with a governing body of 8 trustees. JAHM receives no regular funding from public bodies and is entirely dependent on revenue generated from visitors (admission charges and retail sales) to meet its running costs. Turnover is in the region of £500,000 pa. As a rule of thumb JAHM breaks even at around 40,000 visitors a year. In exceptionally good years up to 57,000 visitors have been attracted. Tourism South East has estimated that the Jane Austen “brand” attracted £21m in secondary spend in Hampshire during 2017.</p> <p>In 2018, with some support from the National Lottery Heritage Fund (NLHF), JAHM developed a new business plan to achieve a sustained 40% increase in visitors, major improvements in the visitor experience and much enhanced education and outreach programmes.</p> <p>This plan is dependent on significant capital investment in the Museum’s buildings (including essential remedial work on the fabric of the Grade 1 listed house and outbuildings), reinterpretation of the collections and improved visitor facilities and core infrastructure. JAHM have been working towards a bid to the NLHF for a capital development grant for this major project, expected to cost in the region of £3.3m. However, whilst engagement with the NLHF team has been very positive and encouraging, due to the unprecedented circumstances NLHF has now suspended all of its major programmes and is concentrating its resources on assisting heritage organisations through the current emergency (with no indication of when any such programmes will resume). NLHF has advised JAHM move its proposed capital project forward in whatever way it can until the position becomes clearer. The revised approach now treats the capital development plan as a series of smaller scale, linked projects.</p> <p>The most immediate and urgent need is to ensure the survival of the Museum in the short term. This is being achieved through various strands including:</p> <ul style="list-style-type: none"> • A grant of £123,000 from the NLHF’s Emergency Fund – this is supporting some of the Museum’s essential running costs

	<p>over the next 4 months, and will cover elements of a capital development programme including a new online ticketing and sales system, an “augmented reality” web platform to enhance the visitor experience online and on site, and a new online education offer.</p> <ul style="list-style-type: none"> • A public Survival Appeal which has raised over £100,000 - this will be used to support running costs over the coming 2020/21 winter. <p>The next priority is to tackle the urgent “heritage at risk” elements of the capital development plan. This would involve stripping and re-hanging the existing roofing tiles on the house, replacing leaking windows and stabilising the structures of other heritage buildings on the site. The cost of this work is estimated to be in the region of £170,000.</p> <p>A ‘Save Jane’s Roof’ campaign has been recently launched to attempt to raise funds towards the urgent roof repairs and other critical capital works to the buildings.</p>		
Funding Requested	£85,000	Financial Year	2021/22
Funding Arrangements (including matched funding)	<p>JAHM are seeking a £85,000 grant from the Investing in Hampshire Fund towards the £170,000 urgent ‘heritage at risk elements’ (see above).</p> <p>JAHM would contribute the balance of the funding through appeals and other resources.</p> <p>The overall planned capital programme is, as stated above, circa £3.3M.</p>		
What are the benefits for Hampshire Residents?	<p>JAHM is a unique cultural asset located in Hampshire that generates international interest and visits. It is one of the nation’s most important literary heritage sites and celebrates the life and works of Hampshire’s most famous daughter. Jane Austen’s novels were inspired by her life in Hampshire and this investment will enable more residents of all ages to understand and appreciate this author’s significance.</p> <p>The increased capacity and improved experience at JAHM will potentially attract more domestic and international visitors and their associated spend, which will help grow the £3bn Hampshire visitor economy and support 10% of the county’s total employment.</p>		
What are the complementary benefits for HCC?	<p>The investment would align with the Hampshire 2050 Commission of Inquiry, Economy theme – “to enable Hampshire to maintain its position as an attractive place where people want to visit, live, work and take advantage of the leisure and cultural offer”.</p>		

	<p>JAHM is also a key partner for the HCC Visit Hampshire tourism service. Improved facilities and visitor experience will enable Visit Hampshire, in conjunction with the national tourist boards, to build on existing DCMS funded Discover England Fund activity to promote and attract more domestic and international visitors.</p>
Any other relevant factors?	<p>COVID-19 has severely impacted the finances of all Hampshire's cultural heritage attractions. JAHM was closed to the public between mid-March and August and was forced to rely on NHLF emergency funding and a public appeal to survive.</p> <p>Whilst the museum was able to re-open on 4 August, this is at much reduced capacity to ensure public safety. Any additional COVID-19 restrictions, particularly over the Autumn/Winter 'low season' are likely to further negatively impact museum trading and place additional pressure on Survival Appeal funds.</p>

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Investing in Hampshire – Pilot of Enhanced Catalyst Programme - Supporting Tech Start-Ups in Hampshire

Applicant	The University of Southampton Science Park Limited Company Number: 1698409		
Name / Location of Project	The University of Southampton Science Park Limited, 2 Venture Road, Chilworth, Southampton, Hampshire, SO16 7NP		
Summary of Project / Bid	<p>This proposal enables a pilot of an enhanced programme to support technology start-ups in Hampshire, the programme being anchored in the University of Southampton Science Park at Chilworth, a key economic asset for the region.</p> <p>It leverages the expertise within the Science Park community through high level one to one mentoring and commercially focused weekly peer group workshops with world class business leaders. The programme is targeted in key sectors including aerospace, marine and digital, all key sectors for Hampshire.</p> <p>The Catalyst programme is delivered in partnership with SETsquared, which is a unique enterprise partnership and a dynamic collaboration between the five leading research-led UK universities of Bath, Bristol, Exeter, Southampton and Surrey. Ranked as the Global No. 1 Business Incubator, they provide a wide range of highly acclaimed support programmes to help turn ideas into thriving businesses:</p> <ul style="list-style-type: none"> • Catalyst is a 6-month programme run on an annual / biannual basis. Entry to the programme is on a competitive basis, based on the strength of the business case put forward in the application and a pitch to a panel of judges. • Over the 8 years of the Catalyst programme it has to date has supported 57 start-up companies and leveraged over £20M of grants and investments for the companies concerned. • The Catalyst Programme has seen numerous companies set up and flourish under the scheme, and they tend to start-up in incubator space at the Science Park and move on to larger offices in Hampshire. <p>When completed, a full evaluation of the performance of this pilot programme would be undertaken, and if successful, a business case can be developed to attract longer term funding from the LEP, Innovate UK or other sources.</p>		
Funding Requested	Up to £61,000 (50% of cash requirement)	Financial Year	2021/2022

Funding Arrangements (including matched funding)	The overall project cost is £165,000, with match of £43,000 from Southampton Science Park, and contributions from Enterprise M3 LEP (£20,000) and Test Valley Borough Council (amount to be confirmed).
What are the benefits for Hampshire Residents?	<p>This programme targets start-ups in the higher end of the economy, those which are knowledge-based and innovative. These types of company do not employ the numbers in other sectors such as tourism or retail. However, these are the businesses which have helped make the EM3 one of the highest performing LEP areas for exports, and it is high value, innovation-driven companies and their associated jobs and supply chains, which will provide a sustained recovery and growth in the region post COVID 19.</p> <p>The proposal is focused on the distribution of targeted grant funding to technology businesses with the potential to grow significantly and create new, high quality, knowledge intensive jobs in Hampshire (estimated at 20 new jobs per cohort of companies supported).</p> <p>The Catalyst Programme aligns with the Hampshire 2050 Commission of Inquiry, Economy theme:</p> <ul style="list-style-type: none"> • Capitalise on Hampshire’s university capacity to maximise local benefits from spin outs, start-ups, and emerging technologies • Retain more graduates living and working in Hampshire • Encourage the development of an effective innovation ecosystem in Hampshire. <p>The programme supports the University Science Park, which is a crucial economic asset for Hampshire and home to circa 100 technology orientated businesses, including many scale-ups in high innovation sectors.</p>
What are the complementary benefits for HCC?	<p>The synergy between potential public sector funding channels and the pre-existing Catalyst business support model creates the opportunity to provide a step-change in the growth and success of tech start-ups in the region.</p> <p>The technology sector has been leading investment activity since the COVID 19 pandemic began, with the highest levels of investment going to start-ups operating in life sciences, artificial intelligence, digital security and green tech, and by supporting this programme we can improve strategic profiling, building strong and internationally recognised companies. Supporting this programme would sit well amongst any wider economic recovery plans for Hampshire.</p>
Any other relevant factors?	<p>For each cohort of businesses, the programme would involve the following stages:</p> <p>Phase 1:</p>

- Cohort selected from targeted sectors, e.g. sustainability, life sciences, aerospace, digital technologies or marine.
- Delivery model continues to be six-month programme, weekly workshops/coaching, free accommodation.
- £4k funding provided to each successful applicant plus £4k contribution to coaching costs.

Phase 2:

- Follow-on six-month programme to provide continued coaching and business review panel support for the most promising companies from Phase 1 (assumed to be 2 companies but could vary depending on quality).
- £50k total funding to be divided between successful applicants on a competitive basis (e.g. £40k for 'winning' company, £10k for runner-up) plus total of £8k contribution to coaching costs.
- Business review panels to monitor effective spend of funding against business plans.

The success criteria for the companies exiting the Phase 2 programme would be measured in terms of jobs created in a 3-year period following entry to the Catalyst programme. We would anticipate that each company accepted onto the Phase 2 programme would create a minimum of ten jobs over this 3-year period.

Some great examples of companies supported by SETsquared Southampton / Catalyst include:

- **Tonic Analytics:** Established in 2015, this is a technology company with 10 employees based at Southampton Science Park. The company has invented an ingenious way to blend a wide range of data with predictive analysis to solve some of society's big challenges. These range from saving lives on road networks and tackling crime to reducing airline delays and optimising offshore energy production. The company analyses over six billion new data points every day.
- **Symetrica:** Symetrica employs 60 staff at their North Baddesley HQ, where many of its radiation detection devices are manufactured, plus another 15 staff in Maynard, Massachusetts. Symetrica's biggest market is the US and they have an IDIQ (indefinite delivery/indefinite quantity) contract worth £143m to supply their detectors to the Department of Homeland Security.
- **RedLux:** Based in Southampton, RedLux develops ultraprecision metrology and automation solutions, with applications in the medical, optics, aerospace and automotive sectors, including noncontact 3D measurement systems. With 24 staff, the company

	<p>continues to grow due to increasing demand from clients in mission-critical and technically advanced industries around the world.</p> <ul style="list-style-type: none">• Primer Design: Chandler's Ford-based Molecular Diagnostics company Primer Design took just two weeks to create a test which detects the COVID-19 virus, and the company developed the first detection kits for swine flu in 2009 and were early pioneers in creating a test for MERS in 2012. With 40 staff, and growing quickly, as of last month Primer Design has been contracted to deliver over £90m of its COVID-19 test.
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HAMPSHIRE COUNTY COUNCIL

Decision Report

Decision Maker	Executive Member for Policy and Resources
Date:	19 January 2021
Title:	Investing in Hampshire
Report From:	Director of Culture, Communities and Business Services and Director of Economy, Transport and Environment

Contact name: Jo Heath

Tel: 07545735629

Email: Jo.heath@hants.gov.uk

Purpose of this Report

1. The purpose of this report is to consider a £15,000 bid against the Investing in Hampshire Fund in respect of the Andover Trees United.
2. Andover Woods was purchased by Hampshire County Council in 2008 for the creation on a new public woodland to celebrate Her Majesty Queen Elizabeth II Diamond Jubilee. The majority of the site is currently managed under license by Andover Trees United.
3. Andover Trees United (ATU) is a registered local environmental charity who aims to involve all young people in the local community in the establishment of the woodland. They welcome around 1,000 children and young people a year, together with teachers, families and friends to plant trees and wildflowers.
4. The vision that Andover Trees United has for the woodland is to improve educational facilities and create a field study base and volunteer room, that is sensitive to its surroundings and sits well in the landscape. The design of this facility would be required to be approved by Hampshire County Council as landowners.
5. A total of £37,000 has currently secured, along with in kind support, to help Andover Trees United achieve their ambition for improved educational facilities. A request has been made for £15,000 towards the cost of the project.

Recommendation

The Executive Member for Policy and Resources is recommended to :

6. Approves an award of £15,000 to Andover Trees United, towards the educational cabin at Andover Woods.

Andover Trees United

7. Andover Woods was purchased by Hampshire County Council in 2008 to celebrate Her Majesty Queen Elizabeth II Diamond Jubilee. A new public woodland was created on the site now known as Andover Woods. With a vision in which *“The woodland is to be a legacy to all the people of Andover, Hampshire and the United Kingdom to provide habitat for scarce and declining species and an area for recreational countryside space for future generations.”* Andover Trees United (ATU) is a Registered charity and have held a licence agreement on land lying to the north east of Icknield way on 7ha within the site know as Andover Woods since November 2012.
8. The terms of the agreement included use by Andover Trees United for use as a community woodland in conjunction with local schools, community and interest groups. The agreement is currently under review and the County Council are exploring whether to grant a lease for management of the whole of the site (Including the remainder of the site currently managed by Hampshire County Council Countryside Service).
9. Andover Trees United have also been looking to secure more aesthetically pleasing facilities for their educational programme on site and have been working with Test Valley Borough Council (TVBC) to explore funding opportunities for facilities that would meet HCC specifications. The charity has a programme of education and events (when COVID regulations allow) Some of their activities can be seen on their web site. (<https://www.andovertrees.org.uk>). ATU have sought a design that meets the approval of HCC Estates and avoids any additional liability to the County Council in the future.
10. In July 2020 a (remote) meeting was organised between Officers from Test Valley Borough Council, and Cllrs Kirsty North, Cllr North (Test Valley), Cllr Tasker and Cllr Nick Mathews. The discussion was based around the benefits of the Andover Trees United charity to taking a lease on the site. In principle all were in agreement that the community and engagement offering and associated volunteer groups would be desirable activities and extend the reach of the work of the County Council. Working in partnership with TVBC and the Trustees, we are currently identifying the support that Andover Trees United require so that they can successfully deliver their ambition on the site.

REQUIRED CORPORATE AND LEGAL INFORMATION:

Links to the Strategic Plan

Hampshire maintains strong and sustainable economic growth and prosperity:	yes
People in Hampshire live safe, healthy and independent lives:	yes
People in Hampshire enjoy a rich and diverse environment:	yes
People in Hampshire enjoy being part of strong, inclusive communities:	yes

Section 100 D - Local Government Act 1972 - background documents	
<p>The following documents discuss facts or matters on which this report, or an important part of it, is based and have been relied upon to a material extent in the preparation of this report. (NB: the list excludes published works and any documents which disclose exempt or confidential information as defined in the Act.)</p>	
<u>Document</u>	<u>Location</u>
None	

EQUALITIES IMPACT ASSESSMENT:

1. Equality Duty

The County Council has a duty under Section 149 of the Equality Act 2010 ('the Act') to have due regard in the exercise of its functions to the need to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited by or under the Act with regard to the protected characteristics as set out in section 4 of the Act (age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation);
- Advance equality of opportunity between persons who share a relevant protected characteristic within section 149(7) of the Act (age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex and sexual orientation) and those who do not share it;
- Foster good relations between persons who share a relevant protected characteristic within section 149(7) of the Act (see above) and persons who do not share it.

Due regard in this context involves having due regard in particular to:

- The need to remove or minimise disadvantages suffered by persons sharing a relevant protected characteristic that are connected to that characteristic;
- Take steps to meet the needs of persons sharing a relevant protected characteristic that are different from the needs of persons who do not share it;
- Encourage persons sharing a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

2. *Equalities Impact Assessment:*

The scheme does not have any detrimental impact on people with protected characteristics and provides opportunities that support a thriving and diverse voluntary and community sector and body of volunteers.

FUNDING CRITERIA FOR INVESTING IN HAMPSHIRE

The following criteria should be taken into account when considering a request for funding.

1. Assistance will be considered only in response to direct applications from properly constituted organisations seeking assistance for one-off funding only. The application must show that the organisation is properly and legally organised and has its own bank account. Funding would only be awarded if the proposal was to support activity within agreed County Council priorities.
2. Applications will be considered for the items listed below, where these are within agreed priorities and generally only where other substantial funding exists:
 - Specific capital projects for the improvement or maintenance of significant assets or facilities within Hampshire
 - Projects that will support economic development and business growth within Hampshire.
3. Other applications will be considered at the absolute discretion of the Leader where he considers that the award will make a contribution for the wider benefit of Hampshire and its residents.
4. The wider economic and other benefits to the residents of Hampshire should be considered together with any complementary benefits for Hampshire County Council.
5. Awards will not usually be made in respect of applications from the following:-
 - Government Institutions
 - Schools
 - Overseas and out of County organisations which have no direct Hampshire involvement
 - Bodies requesting funds for onward distribution to other charities e.g. mayoral appeals, carnivals, fetes, or for their own fundraising events.
6. Apart from exceptional circumstances, the requesting body would be expected to provide their own funding towards the project.
7. As a general rule, grants in excess of £250,000 will not be awarded unless significant benefits and funding are available. In exceptional cases, where the benefits are significant and directly relate to services and functions close to the County Council's key objectives, then an award greater than the level above would be considered.

8. Given the longer term nature of capital projects, requests can be considered well in advance, but funding will only be released once evidence of capital expenditure has been provided to the County Council or other arrangements made, consistent with the agreement of the Director of Corporate Resources.

HAMPSHIRE COUNTY COUNCIL

Decision Report

Decision Maker:	Executive Member for Policy and Resources
Date:	19 January 2021
Title:	Grants to Voluntary Organisations and Other Bodies
Report From:	Director of Transformation and Governance – Corporate Services

Contact name: Louise Pickford

Tel: 03707791898

Email: Louise.pickford@hants.gov.uk

Purpose of this Report

1. The purpose of this report is to consider a grant request received from the Hampshire and the Islands Historic Churches Trust from the Policy and Resources grants budget.

Recommendation

2. That a one-off grant of £25,000 be awarded in 2020/21 from the Policy and Resources grants budget to the Hampshire and the Islands Historic Churches Trust.

Executive Summary

3. This report is to consider a request received for financial assistance from the Policy and Resources grants budget. Details of the request are outlined in Appendix 2 to this report.

Grants Criteria

4. A copy of the criteria used for considering grants from the Policy and Resources grants budget is attached as Appendix 1 to this report.

Legal Implications

5. Subject to certain restrictions, the County Council has the power under Section 1 of the Localism Act 2011 to do anything that individuals generally may do including the power to give grants.

REQUIRED CORPORATE AND LEGAL INFORMATION:

Links to the Strategic Plan

Hampshire maintains strong and sustainable economic growth and prosperity:	Yes
People in Hampshire live safe, healthy and independent lives:	Yes
People in Hampshire enjoy a rich and diverse environment:	Yes
People in Hampshire enjoy being part of strong, inclusive communities:	Yes

Section 100 D - Local Government Act 1972 - background documents

The following documents discuss facts or matters on which this report, or an important part of it, is based and have been relied upon to a material extent in the preparation of this report. (NB: the list excludes published works and any documents which disclose exempt or confidential information as defined in the Act.)

<u>Document</u>	<u>Location</u>
Application form and correspondence received from organisation	Director of Transformation and Governance

EQUALITIES IMPACT ASSESSMENT:

1. Equality Duty

The County Council has a duty under Section 149 of the Equality Act 2010 ('the Act') to have due regard in the exercise of its functions to the need to:

- Eliminate discrimination, harassment and victimisation and any other conduct prohibited by or under the Act with regard to the protected characteristics as set out in section 4 of the Act (age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation);
- Advance equality of opportunity between persons who share a relevant protected characteristic within section 149(7) of the Act (age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex and sexual orientation) and those who do not share it;
- Foster good relations between persons who share a relevant protected characteristic within section 149(7) of the Act (see above) and persons who do not share it.

Due regard in this context involves having due regard in particular to:

- The need to remove or minimise disadvantages suffered by persons sharing a relevant protected characteristic that are connected to that characteristic;
- Take steps to meet the needs of persons sharing a relevant protected characteristic that are different from the needs of persons who do not share it;
- Encourage persons sharing a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

2. Equalities Impact Assessment:

The application procedure includes equalities monitoring information as agreed as part of the corporate review of grants programmes and procedures. Further information can be found on the individual request.

FUNDING CRITERIA FOR THE POLICY AND RESOURCES GRANTS

The following criteria should be taken into consideration when preparing a submission for funding. They are intended as guidelines and not prescriptive rules

1. Assistance will be considered only in response to direct applications from properly constituted organisations seeking assistance. You must show in your application that your organisation is properly and legally organised and has its own bank account.
2. Where appropriate, applications will be referred to the relevant service department (e.g. Adult Services, Culture, Communities and Business Services, Children's Services, etc.) for consideration.
3. Preference will be given to applications for specific projects or activities rather than general running costs of organisations. These grants are not intended to replace shortfalls in service delivery budgets or replace funding for other support you may be able to obtain, or that you have obtained from us in the past.
4. Grants will not usually be made in respect of applications from the following:-
 - District or Parish Councils
 - Government Institutions
 - Schools
 - Overseas and out of County organisations which have no direct Hampshire involvement
 - Branches or organisations assisted centrally with a sum from the County Council
 - Bodies requesting funds for onward distribution to other charities e.g. mayoral appeals, carnivals, fetes, or for their own fundraising events.
5. Applications will not be accepted from political parties or groups affiliated with a political party or from lobbying/campaigning organisations.
6. Applications will only be considered from faith groups who can demonstrate their facilities are open and used by the local community other than for church related activities and are for small one-off projects.
7. Requests may be considered from County wide groups (e.g. Guides, Scouts, Hampshire County Youth Orchestra) for specific trips, e.g. for an international jamboree or cultural tour. Individual requests will not usually be considered.
8. Where possible self-help within organisations should be encouraged and to this end, grants are normally a percentage of the sum required to complete the project.
9. As a general rule, grants in excess of £5,000 will not be awarded.
10. In general grants will only be awarded to projects which are taking place in the same year as application for funds.

HAMPSHIRE AND THE ISLANDS HISTORIC CHURCHES TRUST (HIHCT)

A sum of £25,000 is being sought by the Hampshire and the Islands Historic Churches Trust to enable it to award smaller grants to churches within Hampshire to help with their one-off projects.

The Trust considers applications for grants and loans from churches of all denominations which are members of 'Churches Together', for work to preserve, maintain or repair the fabric of the church, including modifications for disabled access or for health and safety reasons.

Total expenditure: £108,000

Total projected income: £83,000 (own funds and subscriptions)

Shortfall: £25,000

APPLICATION ADDRESSED TO:

Director of Transformation and Governance – Corporate Services

AMOUNT OF REQUEST

£25,000

GRANTS PREVIOUSLY AWARDED BY OTHER EXECUTIVE MEMBERS AND CONSIDERATION GIVEN BY LOCAL MEMBERS

Grants of £25,000 have been awarded from this budget since 2012.

In 2019/20, the County Council's grant allowed 15 churches in Hampshire to receive funding totalling £62,000.

COMMENTS OF LOCAL MEMBER

This is a countywide organisation.

GENERAL COMMENTS

Director of Transformation and Governance – Corporate Services: The Trust welcomes applications for grants and loans from Christian churches of all denominations who are members of 'Churches Together in England'.

A grant would enable people in Hampshire to enjoy a rich and diverse environment by enhancing and protecting Hampshire's heritage and culture and maintaining the unique character of the County.

RECOMMENDATION:

£25,000

HAMPSHIRE COUNTY COUNCIL

Decision Report

Committee	Executive for Policy and Resources
Date:	19 January 2021
Title:	HCC involvement in the ELM Convenor Partnership Test and Trial
Report From:	Director of Culture, Communities and Business Services

Contact name: Jo Heath

Tel: 07545735629

Email: jo.heath@hants.gov.uk

Purpose of this Report

1. The purpose of this report is to seek approval for the Executive Member Countryside and Rural Affairs to be the Hampshire County Council representative on the Environmental Land Management (ELM) Convenor Partnership Test and Trial.

Recommendation

2. To approve the Executive Member Countryside and Rural Affairs as Hampshire County Council's representative on the Advisory Board for the ELM Convenor Partnership for Hampshire.

Executive Summary

3. The ELM Convenor Partnership for Hampshire is a test and trial project funded by Defra to support Environmental Land Management in England.
4. The Environmental Land Management (ELM) Scheme is at the cornerstone of the Government's new agricultural policy, which is founded on the principle of public money for public goods.
5. Defra started a number of test and trials in 2018 to assist in determining how Environmental Land Management will be delivered across a range of regions and sectors. To date 67 test and trials have been developed involving a wide range of stakeholders across the sector.

Contextual information

6. A 7 year transition period will commence in 2021 as we work towards a system where farmers and land managers are paid based on their contribution to delivering the ambitions of the 25 year Environment Plan such as clean and plentiful water, thriving plants and wildlife, beauty, heritage and engagement with the environment, reduction of and adaptation to climate change.
7. This journey will mean phasing out existing payment schemes and introducing a new approach that will include the Environmental Land Management scheme; a new way for farms and landowners to receive funding for producing public goods, such as nature friendly farming.
8. ELM is being developed in partnership with farmers, land managers and the wider industry including public and third sector through a series of test and trials. The aim is to design a scheme that works for its users and achieves Government goals for the environment, biodiversity and climate change ready for roll out in 2024.
9. The Hampshire ELM Convenor partnership aims to explore the governance for land and resource management with the following objectives:
 - a. Co-ordinate all desired outcomes for the management of land and map them at a scale that is suitable for the farming industry,
 - b. Provide a framework for collaborating across all sectors to deliver the Environment Plan,
 - c. Improve the accountability of the benefits that public investment is delivering locally.
10. Defra has confirmed that the ELM scheme will have a local component and the ELM Convenor Partnership proposes to work at a geographic county scale. It intends to focus on two natural character areas in Hampshire that are outside of the protected landscapes (the two National Parks and three Areas of Outstanding Natural Beauty).
11. An Advisory Board will be convened to test a new governance system for ELM and includes representatives from the Country Land and Business Association, the National Farmers Union, Southern Water, the National Trust, the Wildlife Trust and the Council for the Protection of Rural England alongside Hampshire County Council.

12. Work by the Advisory Board is due to start in November 2020 and complete its task in October 2021. The project is split into three phases:

- a. Engagement with interested parties and formation of the Advisory Board.
- b. Development of Land Management Frameworks; for the spatial prioritisation of ELM in two contrasting areas of Hampshire.
- c. Development of a local delivery (Collaboration) Strategy for the two Land Management Frameworks.

13. With the Agricultural Bill receiving Royal Assent on 11 November the transition to 2024 will start in January 2021. This ELM Convenor Test and Trial provides an opportunity for Hampshire County Council to be involved and guide the future delivery of farming in Hampshire, ensuring that it meets the test of public money for public goods.

Finance

14. There are no financial implications for providing representation on the ELM Convenor Test and Trial Advisory Board.

REQUIRED CORPORATE AND LEGAL INFORMATION:

Links to the Strategic Plan

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Document

Location

None

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- Encourage persons sharing a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

2. Equalities Impact Assessment:

See guidance at <https://hants.sharepoint.com/sites/ID/SitePages/Equality-Impact-Assessments.aspx?web=1>

Insert in full your **Equality Statement** which will either state:

- (a) why you consider that the project/proposal will have a low or no impact on groups with protected characteristics or
- (b) will give details of the identified impacts and potential mitigating actions

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